



Te Rūnanga o Ngāti Kūia Trust

Annual Report 2021





Ngāti Kuia whānau at the 2021 Ngāti Kuia Reo Wānanga
Te Reo Kōwhiri 2021

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STATEMENT

2020 AGM minutes and the full Audited Annual Consolidated Accounts for 31 March 2021 will be available on request and at the AGM, 13 November 2021.



Ko te atua te piringa i te rangi. Kia tau ōna manaakitanga ki a tātou katoa.

**Ka tangi mōteatea te ngākau ki a rātou kua tūpunatia. Rātou ki a rātou,
tātou ki a tātou. Tihei mauri ora!**

**E ngā uri o Ngāti Kuia, e noho nei ki te wā kāinga, ki ngā wāhi hoki o waho
i Te Hoiere, tēnā tātou katoa.**

Ngāti Kuia rangatahi and kaimahi at Rotokura
(Cable Bay) at Te Ohu Mātātahi a Kuia



CHAIRPERSON'S REPORT 2020/21

“Haere, kakea te ara poka hau” Go ascend the trodden pathway



Ānei rā te kupu tukutuku ki ngā uri whakaheke a Matua Hautere.

Kia whakatinana ai te tiakitanga a te wāhi ngaro ki a tātou.

Mai i te whitinga ake o te rā ki tōna tōnga iho.

Kia tohatoha ai te kārerere huinga tahi.

Hei iwi Karakia, hei iwi Pakohe.

Tēnā tātou e ngā whānau o Ngāti Kuia.

Period ending 31 March 2021 has been an interesting one. However, it is pleasing to report that our entity has been able to progress both in social and economic terms regardless of circumstances. While Covid-19 has dominated all matters across the motu, increased participation by whānau in the affairs of Ngāti Kuia is noted. Management and the various mandated rōpū continue to deliver over a wide range of mahi. The successful completion of the majority of objectives in our Annual Plan, is testament to that hard work.

Te reo me ona tikanga Māori related wānanga have been a feature with rangatahi, te reo and mātauranga Māori events being well attended by whānau from across Aotearoa. Our whakapapa rōpū is to be commended on the establishment of a Ngāti Kuia centric model that accurately defines our lines of descent. Importantly, where our mana lies in Te Taihū, and iwi relationships, are also made clear. Te Hora Marae wharenui development is also in its early planning stages.

The successful launch of ‘He Maunga Pakohe Rautaki Hauora’, could result in it being a possible extension into government health initiatives for Māori. As we see it, the inclusive methodology is the key. Mātauranga and pūrākau are proving very positive initiatives resulting in the publishing of te reo Māori kōrero supporting Ngāti Kuia mana. Involvement in the Marlborough College relocation project, as we own the site, is proving to be a thought-provoking exercise. In this respect we are well represented in leadership roles, and we continue to support our Te Pua pods from Te Hora Marae.

On the environmental front we are now fully immersed in Te Hoiere Project and are represented in both the governance and management structures. Our lead whakatauki “Haere, kakea te ara poka hau” (Go ascend the trodden pathway) is from Ngāti Kuia Kupe kōrero. Te Hoiere Kaitiaki Charitable Trust is being registered as the controlling entity. The project aligns to our native nursery at Titiraukawa as a key contributor of ngahere, hopefully for the duration of a long-term project. Our whānau kānuka industry is also to be supported by this initiative. Plans for the restoration of waterways accompanied by large scale riparian plantings are underway. Eventually, the project will extend out to Raukawakawa. The ‘Three Waters’ management appears to be moving towards a new controlling authority where Te Taihū iwi will link with eastern zones in Te Ika a Maui. We were party to the release of Tieke (Saddleback) into Waimarama Sanctuary, a very emotional occasion, and have had lead roles in upholding tikanga including karakia for Council projects and events.

We are secure in the knowledge that our financial status remains positive. Our financial report indicates continued growth in equity. Management must be complimented on the securing of additional pūtea for Trust initiatives, and likewise, supporting whānau mahi applications for the same. We must acknowledge the support of the many funders for these activities. Being recognised as an entity with integrity and good intent by them is a very positive outcome. Inherent in all of this is the compilation of a comprehensive audit and risk profile that covers all aspects of our entity. Our directors take responsibility for ensuring that we remain in a safe environment. As well, an appraisal of the Trust's performance was carried out this year. Two important recommendations were made. That we consider the needs of a growing entity, and that succession strategies be implemented.

A number of challenges have emerged even when closure has been sought on them. Our Woodbourne saga continues, and it now seems likely that Kurahaupō may withdraw and seek another iconic site. Serious questions such as compensations covering the six years of "delayed" negotiations would need to be pursued. In terms of investments, directors have the mandate to consider all opportunities. It is the state of the economy

and available markets that are the ruling factors. We await developments on the ownership of Taonga Tūturu, and Crown obligations regarding our allocation of land given under the South Island Landless Natives Act 1906 (SILNA) e.g. Rakiura and Rowallen Block, outstanding since 1997.

A notable closure was achieved after much debate, for the future establishment of Māori Wards for both Nelson and Marlborough Councils for 2022.

In conclusion, Covid-19 may be with us for the long term. Predictions are rife. However, history has taught us that there are always winners and losers in any situation. With continued effort and support we can face the future with some confidence.

Thank you all for your loyalty to Ngāti Kuia, He Iwi Karakia, He Iwi Pakohe.

**Nāku noa, nā
Waihaere Mason
MNZM**



Ethan Wells, Waihaere Mason and Madi Williams (foreground),
Erina MacDonal, Rino Tirikatene and Dave Johnston (mid
and back ground)



GENERAL MANAGER'S REPORT

Tērā ngā ripo waiwaiā o Te Hoiere

Rangona te tangi manahau o tōu kaingā

Tūtūmapou ki runga

Titiraukawa ki raro

Ko Ngāti Kuia, te iwi pākohe nei

I am pleased to present the collective mahi, activity and performance of Te Rūnanga o Ngāti Kuia Trust, Kaikaiāwaro Charitable Trust and Te Hoiere Asset Holding Company in this year's 2020/2021 Annual Report.

Back in 2014 we adopted four pou that have continued to provide us with a solid foundation to progress our key priorities. These pou being: Ngāti Kuitanga, He Tāngata, Te Taiao, and Te Pūtea.

From these, we have been deliberate in our planning and focus and are now able to see more fruits of this approach during this last financial year. This includes the completion and launch of our Hauora Wellbeing Report, the continued development of Titiraukawa as a training centre of excellence, commencement of planting on the neighbouring conservation land, and the implementation of our Mātauranga Education Strategy to name but a few.

While the on-going impacts of the global pandemic has continued to try and disrupt us, we have been able to move forward at a good rate. In response to this in June 2020 we joined forces with Kurahaupō iwi to launch Te Kura Ora fund. We also based a Whānau Navigator at our iwi office, and they are doing some excellent mahi to support whānau.

Iwi in Te Taihū continue to work together and have set up a collective entity Te Kotahi o Te Taihū Charitable Trust which is led by the CEOs and GMs of each iwi entity. Our respective iwi Chairs have given us the

challenge of working together with others to create the best conditions for whānau to thrive. This includes:

- Making sure no one goes hungry.
- Providing shelter for the homeless and provide long-term solutions for housing.
- Whānau having access to meaningful work and/or training.
- Whānau wellbeing is advanced.

We continue to work together; determined to continue to deliver on the strategic and work plans as agreed to by Te Kotahi o Te Taihū Charitable Trust board.

Annual Objectives

Management is pleased to present Te Rūnanga o Ngāti Kuia Trust (TRONK) Annual Plan for 2020/2021 outcomes. We met our major objectives and more including:

- supporting whānau through these difficult times
- maintaining tikanga and manaaki in virtual settings and during different Covid-19 levels
- leadership and collaboration with ngā iwi and others
- the establishment of the new Kurahaupō fund
- completing our Hauora Research Report
- the rollout and resourcing of our Mātauranga Strategy
- the success of our Tribal Economy Development funding outcomes
- the completion of many events and wānanga
- the successful establishment of Te Taiao mahi and leadership including for Te Hoiere Project and Kotahitanga mō te Taiao rōpū
- Maara Moana inter-iwi establishment, and
- the growth in our consolidated group financial position.

Tribal Economy

As previously mentioned, we are making progress on the development of our tribal economy for whānau built around the development at Titiraukawa. This is covered more separately later in this Annual Report. Many whānau want to return home and need jobs and somewhere to live. This is all part of our long-term plan and we are gaining good traction with training, work experience, and opportunities to earn income derived from the whenua.

Grants and Scholarships

Back to School grants have proved to be popular again. We distributed \$37,957 to 751 Ngāti Kuia tamariki.

This is an increase of 26.3% on last year's 601 recipients. These have been well received and continue to prove to be a real help for whānau at the beginning of the school year. Our overall beneficiary distributions within 2020-2021 year valued \$153,700. This was down slightly on last year \$161,749 with Covid-19 preventing a lot of activity. This includes grants, scholarships, distributions to Te Hora Marae and other Ngāti Kuia affiliated marae. This excludes Te Hora Marae capital investments, wānanga, and external grant expenditure.

The above also excludes our Horticulture and Bee training courses that we have been able to get some assistance from external sources.

Iwi Membership

We continued good membership growth during the year increasing 2.1% from 3,978. This is equivalent to \$15,674 value per member at year-end (based on the now 4,062 registered members). Our overall group equity value increase in net dollar terms over this period was \$5,739,578. Our Annual Plan 2021-2022 and associated activities should support our continued growth and retention of our members.

Relationships

We have continued to develop and maintain important networks with key external stakeholders. This includes our three local councils, Nelson Marlborough Institute of Technology, Ministry of Business, Innovation and Employment, Provisional Growth Fund, the One Billion Trees programme, Te Pūtahitanga, Te Puni Kōkiri, Health Research Council, Rātā Foundation, and other local and central agencies.

The Rūnanga continues to participate and provide leadership in other forums including the Regional Intersectoral Forum, Te Tauihu Intergenerational Steering Group, Kotahitanga mō Te Taiao Alliance, and Te Hoiere Project.

A special thanks also to our mandates who continue to represent us across a wide range of organisations. From these relationships we have obtained support, resources, and funding for many of our key initiatives.

Noho, Wānanga, and Events

Some wānanga could not be completed due to Covid-19 and not being able to use marae, however we finished the year with a rush of events. This included the hosting of the kaumātua lunches at Whakatū Marae and Te Hora Marae, which were well attended and received. The tamariki christmas party was also a great way to end the year. Our rangatahi wānanga, Te Ohu Mātātahi a Kuia, was held between 18-22 January 2021. Lastly, Tuia i te Hoki Nei (rebranded from Ngāti Kuia day) was held over Waitangi weekend at Te Hora Marae.

The following are updates of key policies during this financial year.

Risk and Audit

Our Risk and Audit Komiti continue to do good mahi and oversee our finances. Group Risk Assessment was completed during the year and a review of cyber security with our providers CNX was undertaken. As a result, we implemented some changes including

Multi-Factor Authentication (MFA) to improve our computer security.

Our financial performance was strong, and we are on track to achieve our goal of \$80M combined net value across the Group by the year 2034. Across our Group, we operated within budget for the financial year ending March 2021 and continue to earn more than we spend.

Group Debt to Equity Policy

Our Statement of Investment Policy Objectives (SIPO) contains our policy that we will have no more than 20% of Total Group Equity in Debt with only up to 50% debt allowable in any one transaction. The below ratio looks at our borrowing compared to what we own.

Loan Repayments

The ratio of Capital to Total Assets is 98.7% compared with the same ratio as at 31 March 2020 year end of 98.2% with our overall debt level reducing by 20.3%. Our total debt has reduced from 1.8% to 1.4% over the year.

Essentially, this shows that we repaid debt during the year.

Distribution Policy

As part of our Trust Deed requirements every two years we need to review our Distribution Policy.

This policy was last reviewed in 2020 by our Financial Risk and Audit Komiti who recommended continuation of the status quo. This policy adopts a 4% return on "Cash flow Assets". This is based on the loans between entities and any other settlement funds received directly by the Company on behalf of the Trust enabling us to run our operations. It will be reviewed again in 2022.

SIPO

TRONK approved Te Hoiere Asset Holding Company continuing its progress with the Statement of Investment Policy Objectives (SIPO) the results of which are detailed separately in this Report. This included the trustees reviewing and approving the asset allocation mix and investment return targets for 2021.

Other Notes

The annual audited accounts for the year that ended on the 31 March 2021 are a consolidated set of accounts, which includes the investments held across our entire Group entity holdings.

Amendments were made to the Trust Deed during the year to bring our trustee rotation election cycle back into sync.

Changes in Trustee Rotation

The early retirement of trustees in 2017 resulted in the original 2-2-3 trustee retirement rotation becoming out of synchronisation. To bring the trustee retirement back into rotation, members approved changes to the Trust Deed last year to allow a process to be followed to correct the rotation should early retirement happen again.

It was envisaged that this process would start to happen in 2023 with three elected trustees taking a three-year term and one elected trustee taking a one-year term, therefore bringing trustee rotation back into sync in 2024.

However, due to the early retirement of a trustee this year, and in accordance with clause 1.3 of schedule 3 of our Trust Deed, we are now able to bring the rotation of trustees back into synchronisation a lot earlier than expected.

The table below shows the updated rotation

Election Year	2020	2021	2022	2023	2024	2025
Trustee 1	✓			✓		
Trustee 2	✓			✓		
Trustee 3	✓			✓		
Trustee 4	✓	✓ Due to retirement			✓	
Trustee 5					✓	
Trustee 6		✓	✓			✓
Trustee 7			✓			✓

Conclusion

We give our thanks again to our kaumātua and whānau who supported the Rūnanga during the year. We also acknowledge our mandate holders, contractors, various komiti and staff who continue to represent us well. We also recognise our chairperson and trustees for their ongoing guidance.

In closing, thank you all for your tautoko and we look forward to progressing (subject to resourcing) some of our major projects including phase two of our Hauora Strategy, the on-going development of our tribal economy and the commencement of the development of our native nursery.

At the time of writing this report we are still facing the global pandemic. However, the Rūnanga is well placed to continue to serve and support our iwi and we will continue to work hard to get the best outcomes to support whānau.

Tēnei te mihi e teretere atu nei ki ngā whānau katoa o Te Hora, ahakoa kei whea. Kia ū ki te pakohe e hoa mā. Nā tō koutou kaiwhakahaere.

David Roha Johnston

General Manager

Te Rūnanga o Ngāti Kuia Trust

" The Rūnanga is well placed to continue to serve and support our iwi and we will continue to work hard to get the best outcomes to support whānau. "



Te Hoiere Horticulture Course students and Ngāti Kuia Trust kaimahi at the launch of Te Hoiere Catchment Management Plan at Kahikatea Flat

Nāu te rourou, nāku te rourou ka ora ai te iwi.

*With your food basket and my food basket the people will thrive.
We all have something different to offer. By working together our people will flourish.*



Left to right, top to bottom: Carolynn Tipene Beekeeping Cohort 4; Ngāti Kuia rangatahi at the Ngāti Kuia Reo Wānanga 2021; Te Amo Hoera; Tamahae Elkington planting kānuka at Titiraukawa; Huataki Whareaitu; Kaimahi at Whakatū Marae Kaumātua Christmas Lunch 2020



Waharoa at Te Hora Marae

Te Hora Marae

Tēnā tātou

The past year has presented many challenges for our marae. Covid-19 and the different alert level conditions continue to influence when and how we hold our various type of hui. However, in spite of this, the marae has continued to function relatively seamlessly for the many wānanga and hui taken place there, for a wide range of groups and kaupapa.

Schools from across Te Taihū were able to hold their annual 'Noho Marae', other training institutions including Community College and Nelson Marlborough Institute of Technology (NMIT) held wānanga for their various classes, government departments continued to hold their regional hui at the marae, and of course whānau, hapū and iwi hui all combined to make it another busy year.

A couple of highlights for the year was the Ngāti Kuia celebrations, held over Waitangi weekend,

which included a full day music festival. We were also able to host the launch of He Maunga Pakohe Rautaki Hauora, the Ngāti Kuia Hauora Strategy, in May.

Lastly, planning for the new carved Whare Tipuna is well under way. Te Hora Marae Land Trustees, Te Hora Marae Komiti, with support from Te Rūnanga o Ngāti Kuia have held a number of hui internally and with some external entities, funding agencies and such, to map out the best way to progress this project. An Iwi hui is also planned in the very near future to report back to our people on where the planning is currently at, provide a forum for feedback, and just generally keep everyone informed and up to date.

Billy Wilson
Marae Manager

Mātauranga

**Matua Hautere te tipuna i hoea mai rā i Hawaiki-nui
I Hawaiki-roa, Hawaiki-pāmamao e
Te ara whakaheke i tōna tipuna a Kupe
He tipua, he tangata Matua Hautere e**

**Matua Hautere te tipuna i reia Te Moana o Raukawa
I runga tōna waka i a Te Hoiere e
Kaikaiāwaro hei hoa haere, hei kaitiaki
He tipua, he tangata Matua Hautere e**

**Matua Hautere te tipuna i taunahatia te whenua nei
Aku whenua tipuna, whenua taurikura
Ngā ipukarea, wai whakaika e tere nei
He tipua, he tangata Matua Hautere e
He tipua, he tangata, hi aue hi!**

We have been busy working on implementing the objectives outlined in the Education Strategy and have continued to develop our education working group, Te Ngāru Tūātea. Through wānanga, we have a shared understanding of several key Ngāti Kuia pūrākau that we want to create resources for. As always, our priority is to deliver content to whānau before anything is released to schools. With the support of Te Mātāwai, we were able to develop, strengthen and grow the mahi we already do as a Trust which includes wānanga, Ngāti Kuia weekend and the development of our new curriculum. With the support of the Ministry of Education we were able to make new resources to support the revitalisation of pūrākau about Matua Hautere, a kānuka guide and picture book for our new kānuka facility.



Tuia i te Hoki Nei

This year we began working towards making intentional changes to Ngāti Kuia weekend so that our hui-a-iwi are bilingual safe spaces for our reo to be used and learned. We worked on seeing Te Reo o Ngāti Kuia on our signage around Te Hora. Uncle Huataki came up with our new name, Tuia i te Hoki Nei which references the well-known waiata E Koro Pāroa and encourages our whānau to come home to keep connected with one another. Watch this space as we continue to gradually add to this project.

Wānanga

We held 3 wānanga with the support of Te Mātāwai. Lewis Smith ran a pakohe wānanga which included a walk to the rush pools and quarry on Maungatapu. Our whānau that attended the wānanga said that it was such a special moment standing



Maria Moka; Lewis Smith, Dave Page, Kassianna Barrett-Hemi, Lea Hemi and Ford Hemi

on top of the maunga hearing the pūrākau of our tipuna looking out imagining what the area would have looked like in those days. Lewis also took the whānau to visit Toro Frank Wells in his workshop. With the support of Nelson City Council Tuku21 Heritage month, we were able to run a Sites of Significance bus tour which looked at several key sites in Whakatū. We focused on those sites which are mentioned in our settlement claims with the help of Mark Moses and Hamuera Robb.

Te Reo Kia Rewa was our 2021 iteration of our Reo Wānanga that we have been holding regularly over the past few years. Our kaupapa for this wānanga was waiata. We visited key sites of significance in relation to the waiata 'E Koro Pāroa' and learned about our tipuna Matua Hautere who followed the oral maps of Kupe. Tom Alesana wrote a new waiata which can be found at the top of this page and on our website. Our favorite part of the wānanga was seeing the play that the tamariki hōtaka came up with that retold the journey of Matua Hautere and Kaikaiāwaro. We look forward to holding this wānanga again in 2022.



Maraea Apiata, Olivia Spencer, Khali Mataele, Livvy Giles, Waimarie Apiata, and Maddy Giles



Waimarie Apiata holding Kaikaiāwaro

Strengthening Early Learning Opportunities (SELO)

With the help of Tom Alesana and Lewis Smith we were able to hold Treaty of Waitangi sessions in Early Childhood Education (ECE), pakohe and kapa haka wānanga for early childhood centres in the wider Marlborough area. We targeted centres where our tamariki attend or our whānau work. This was an awesome opportunity to continue to develop our curriculum and resources. It was also an opportunity to create relationships with the sector.

Te Kāhui Mātauranga

This is a Te Taihū wide mātauranga and education group with representatives from all 8 iwi. Through Te Kāhui Mātauranga we were provided with funding to plan and develop resources which will support the roll out of the Aotearoa Histories in Schools curriculum. We completed our resource on Matua Hautere which you can find in the pānui section of the website. We have completed an engagement and resource plan for 2022 to continue to develop resources. Te Kāhui Mātauranga also have a role to play in the roll out of Te Hurihanganui which addresses racism and inequity in the education system and Te Ahu o Te Reo Māori which supports the professional development of te reo for teachers, support staff, and principals in schools.



Marlborough Colleges Co-location project

The redevelopment of education in Marlborough is taking place and Ngāti Kuia are part of this mahi. Known now as Te Tātoru o Wairau, we are working to advocate for key areas that whānau indicated they wanted to see reflected in the project. If you have any further thoughts or would like to be part of this project, please get in contact with me. The current Marlborough

Girls College and Bohally sites are owned by Ngāti Kuia through settlement purchases. We look forward to continuing to work through our key education priorities in 2022 and beyond, together.

**Vanya George on behalf Te Ngāru Tūātea
Education Strategy Lead**



Kahikatea tree tops at Kahikatea Flats, Te Hoiere

Te Taiao Report

2020 was an interesting year, it put a lot of things into perspective and showed how different all of our jobs are and how we adapted to the new situations we have found ourselves in.

Thankfully we were well set up for working from home with many of the tools needed already at our disposal and flexibility to manage the mahi around the other commitments. For me personally, it quickly became business as usual and probably got more done over lockdown than in the office. Shortly after our return to the office, Raymond announced his year sabbatical and we looked for a graduate planner. We eventually found a capable replacement in Lewis Smith who joined the team in a part-time role from his previous casual work as an iwi monitor. Linda Mead in Nelson also stepped up her hours to help with the mahi and it has been obvious how much value they have added to the work right across the Rūnanga.



Lewis Smith at Te Ohu Mātātahi a Kuia

Some of our memorable jobs for the year include the Seafield Terrace rock wall, the Sites of Significance work with Nelson City Council, our whānau consultation for Te Hoiere Project at Ngāti Kuia weekend, starting work on our place names mahi and working

collaboratively with the other iwi of Te Taihū on Te Mana o Te Wai, Three Waters project, and the replacement environmental legislation which are all still works in progress.

The enthusiasm of many young Ngāti Kuia for cultural identity and taiao mahi is a real positive boost to the Iwi. Many hands making light work but there sure is a lot of work to do. It is so much nicer doing it as part of a team of enthusiastic people with a passion for what it means to be Ngāti Kuia. It keeps us on our toes but outcomes that have more diverse inputs produce better long-term results.

Arohanui

**Julia Eason, Taiao Planner on behalf of Ngāti Kuia
Te Taiao team**



Tom Alesana and Ariana Banks filming for Te Hoiere Project, LEARNZ virtual series



Whānau and manuhiri at the He Maunga Pakohe Rautaki Hauora launch at Te Hora Marae

He Maunga Pakohe Rautaki Hauora

He Maunga Pakohe Rautaki Hauora (a river of Pounamu, a mountain of Pakohe). This speaks to the importance of our resources from the mountains to the rivers, the estuaries and the ocean. It highlights our responsibility to them as kaitiaki, it speaks to the health of the environment and the mauri or life force that is contained in all parts of the natural environment and binds the spiritual and physical world. He Maunga Pakohe Rautaki Hauora Research Report has now been launched.

Our project team are humbled and grateful to all those who have been part of this journey. This has been possible because of you. The completed report is the voice of our people, those that have gone before us, those with us and those yet to come. Whānau have asked for a change and support in their future and with this report we will work to a strategy that gives strength and guidance.

The journey for us all from here on is a considered approach and one that will support our future progress under our pou. Ngāti Kuitanga our identity, He Tāngata our people, Te Taiao our environment, Te Pūtea our assets.

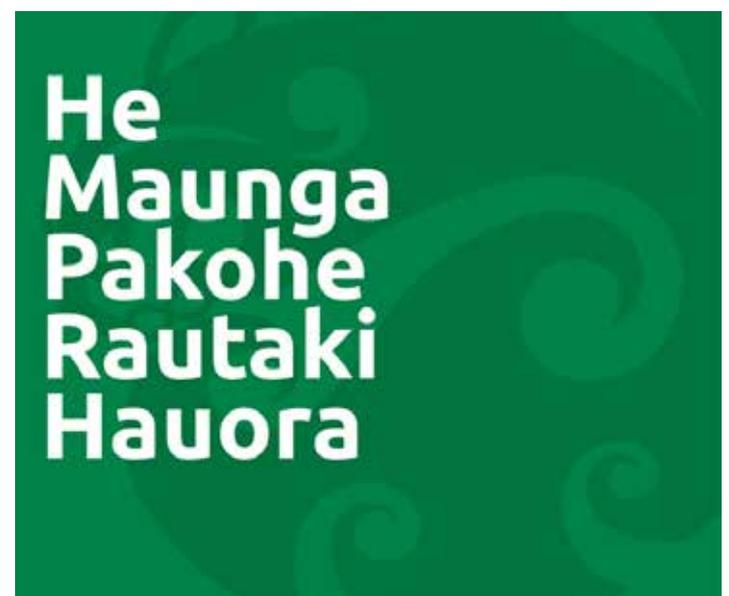
The fundamentals to these pou are to ensure that everything we do has a wellbeing lens that is whānau-centric. We will carefully consider our place as kaitiaki and our mana in the decision-making of our future generations.

Our journey in hauora wellbeing is a continuous one, we will endeavour to strive and work on the key themes of the research report that will weave our current and future strategies.

We have made a start in our economic developments with our kānuka facility, support to whānau in beekeeping, our new horticulture course, and our cultural identity in our Mātauranga Strategy. We are also now strengthening our engagement and relationships with our health providers.

All of these are possible with the commitment of the whānau. Wherever you are it is your strength and achievements that are the true success of our hauora wellbeing.

Ngā mihi
Vicky Thorn
Hauora Lead



He Maunga Pakohe Rautaki Hauora Report cover



From left to right: Harvey Bay Aerial Map and Topographical Map of Marlborough Sounds (Harvey Bay area labelled) Credit: Aerial Map MDC Smart Maps

Ngā tohu whenua o ngā tīpuna

In the last year we have provided information about different Ngāti Kuia wāhi tipuna through pānui and the Nelson City Council Sites of Significance tour. These wāhi tipuna are all accessible by road and most are easily visited.

As part of our treaty settlement strategy, we wanted to be able to get land near our wāhi tipuna so that whānau could visit and reconnect to these areas. We secured land at Harvey Bay on Tennyson Inlet Road, just down from the Department of Conservation campsite, for this purpose.

The Kawai cultural redress property is at Harvey Bay at Worlds End. Kawai is the traditional name for Worlds End at Te Awaiti. When Matua Hautere explored the Pelorus

Sound he named an island and area Te Awaiti, the little river. Today Awaiti includes Tennyson Inlet which has the islands Awaiti, Tawhitinui and Tarakaipa. The islands are also known as Mokopeke and Oaie. Tarakaipa Island is named after our Ngāti Apa tipuna, he was Kuia’s father-in-law. Kuia and Rongotamea had a whare at Te Awaiti called Ngā Tai Whakaū which is remembered in the Ngāti Kuia waiata “Kei te ware atu au”. It was from here that Kai-te-ware left to go to the Wairau to marry Te Horo of Ngāti Hāpairangi of Rangitāne. This is commented on in the Ngāti Kuia waiata “Mahue”. We also have land at Tarakaipa Island, which is managed by the Department of Conservation and needs their permission to visit as it is a nature reserve.







Whānau Ora Navigator

We are pleased that we continue to have the opportunity to strengthen manaaki-ā-lwi in Te Taihū through the provision of a Whānau Ora Navigator service delivered by Cliff Saxton.



Cliff Saxton

This role is to support the 8 lwi collaboration in our ongoing response to Covid-19. The role is based in our

Ngāti Kuia Whakatū office and Cliff is doing a great job helping and supporting whānau.

Cliff has been in the role for over 12 months and the work is varied, and the times he makes to meet with whānau often needs to be flexible and outside of normal hours.

For more information you can contact Cliff direct via email on navigator@ngatikuia.iwi.nz

Whānau Stories

Aria Henare

Aria Henare, great-granddaughter of Carol Macdonald is one of the recipients of our Ngāti Kuia grants. In our Matariki 2021 edition of the Ngāti Kuia Te Pakohe ePānui, Aria shared a big thank you to the lwi and shared some of her amazing achievements as a talented tennis player, although due to Covid-19 lockdowns in Australia Aria had to put her amazing career on hold.



Aria Henare (far right) receiving the Mankelow Scholarship for sporting pride

Further to the achievements she attained before lockdown, Aria has been fortunate in receiving further scholarship from Ngā Matai Purua Inc, and after the 4th lockdown in Australia in June she was able to get back into tournaments. Her recent achievements are:

- U12s Consolation Winner, North Ringwood Junior Tour Tournament – July 2021
- 3rd in the U12s Main Draw, Hume Tennis Junior Tour Bronze Tournament – July 2021
- Selected for the Metro North Zone Squad for U11s commencing 31 July 2021

She has a hectic schedule and is dedicated and committed to honouring her talent. She is training 4 days a week, competing on Friday nights and Sunday mornings at Junior Pennant U12s. Her and her whānau definitely believe Aria is on the right track to get into the National State Academy, in Australia.

Charquera Tobin

Over the past four years I have been honoured to have the support of Ngāti Kuia. Because of the generous support Ngāti Kuia have provided me with I have been able to further my education and thus enhance my knowledge to better support our people. Having recently completed my Bachelor of Science I am now progressing into a Doctorate of Clinical Psychology at the University of Auckland. This programme will allow me to assist whānau in need of clinical support. Through recognising the responsibility I have and

honouring the privileged position I am in to have the support of Ngāti Kuia, I want to use this opportunity to develop my skillset to support young Māori suffering from mental health issues. My education pursuits are made possible by the support and generosity from scholarships including Ngāti Kuia and I am extremely blessed to have been granted with this support.



Charquera Tobin in her graduation gown

Donte Tahuu-Wilson

My name is Donte Tahuu-Wilson I am 13 years old. I have been privileged over the past few years to be selected into a number of sports representative teams, including the Canterbury Rugby League Rep team, Canterbury Touch Rep team, Canterbury Softball U15 Development Rep squad, and I was picked to play in the South Island Softball Clubs Championships for U15 and U18 teams.



Donte Tahuu-Wilson and mum, Larsara

Most recently I was privileged to be asked to join the Awa Wellington Rep team to play in the NZ Māori Rugby League National tournament where I was named to captain the team for Awa. I was speechless when I was named and selected to play for the New Zealand Māori U13 Rep team for 2021. I train hard with my teammates and also train by myself as well.

I am so grateful for all of the support that I receive from my whānau, Ngāti Kuia and Te Rūnanga o Ngā Maata Waka. The support that I have has allowed me to follow my dreams and reach my goals.

I am heading away for NZMRL Wānanga Training Camp next week and look forward to the Pacifica Youth Cup. I have started softball with the U18 team and have trials in October for Canterbury Touch 2021.

Ella Palea'ae-Cook

Ella Palea'ae-Cook, daughter of Shinale and Sopi Palea'ae, grand-daughter of Patricia & Wayne Cook and great grand-daughter of Jim and Mona Wilson. As a recipient of support from Ngāti Kuia, Ella would like to say a big thank you to our Iwi. The support has been invaluable in helping Ella



Ella Palea'ae-Cook signed with Miles Community College B'ball team

to reach her dreams and goals of being a top basketball player. Ella was approached by Miles Community College, Miles City, Montana USA, and has been a recipient of a prestigious basketball scholarship from Miles. She has begun her studies remotely while she waits to travel to the States. She intends on doing her whānau and Iwi proud. Here is a short message Ella would like to share with whānau:

"Ella brings us versatility on both sides of the court with her length & athleticism. She can score in a variety of ways and defend multiple positions. She has competed at highest levels of basketball in Australia as well as represented New Zealand in FIBA competition."

"I chose Miles Community College because I not only want to improve my performance on the court but also in the classroom. A sense of family is very important to me and my parents. The team and Coach Taylor provided the security we needed. The decision to sign with Miles became very easy and is the ideal place for me!"

Tribal Economy Update

Kia ora e te whānau o Ngāti Kuia. Mā Kereopa Ratapu He Tipua, He Tohunga, He Tangata kia haumaruru te hokinga ki ō tīpuna e koro e

There have been some significant achievements in the area of the Tribal Economy over the past year as we take up the korowai from Kereopa who was part of this Tribal Economy team until his passing in 2020.

Last year we had the plan of three stages of development at Titiraukawa, including keeping the campsite and accommodation for whānau.

We are pleased to report that all three stages have commenced as follows:



1. Stage 1 – Kānuka Distillery and Tea Drying facility is completed and was funded with support from the Provincial Growth Fund. Thanks to Lee Mason and the team for completing the build on time and within budget.

2. Stage 2 – Te Wao o Titiraukawa / Rongoa Forest has commenced. This has included:

- Leasing 50ha of DOC land adjacent to Titiraukawa. This has been a dairy farm and we will be planting kānuka, mānuka and other natives on the site
- Ngāti Kuia training and planting. The 1 Billion Trees (1BT) fund is supporting us with the following:
 - ✓ 45,000 kānuka seedlings
 - ✓ 5,000 mānuka seedlings
 - ✓ 5,000 mixed native seedlings
 - ✓ Training for 14 trainees and a supervisor from NMIT for our Level 2 and 3 horticulture qualification
 - ✓ Contribution to paid labour for trainees to plant Te Wao o Titiraukawa
 - ✓ Planting and harvesting equipment and PPE

3. Stage 3 – Te Kakano Native Nursery has started the planning stage with construction due to start in 2022. This is part of Te Hoiere / Pelorus Restoration Project to restore the awa with planting of trees eco-sourced locally and grown from our nursery, where possible.



In conjunction with the above plans, we have had another cohort of trainees complete the apiary training and later this year more taura will begin a more advanced level 4 course in Apiculture.

Nā Ra Winiata
Commercial Advisor on behalf of the Tribal Economy team including Mark Moses, Nicki Hemi and Lee Mason



Stephen Manihera, Kelly Hayes, Ford Hemi, Tamahae Elkington, and Erica Mason planting kānuka at Tititrukawa as part of the Horticulture Course



FINANCIALS

20²⁰₂₁

Te Hoiere Asset Holding Company Limited

Chairmans Annual Report To The Beneficiaries Of Te Rūnanga O Ngāti Kuia (To 31 March 2021)

1. Financial Position

Te Hoiere Asset Holding Company Limited's assets grew by \$3,120,093.00 to 31 March 2021 to \$56,651,861.00. The larger contributors to asset growth over this financial period were managed funds, and an updated valuation of Te Hoiere Asset Holding Company Limited's holding in Maara Moana LP. We also joined Hāpai Commercial LP as a Limited Partner, which has been positive to net profit and asset growth to date.

Te Hoiere Asset Holding Company Limited's net profit to 31 March 2021 was \$2,823,372.00 compared to \$1,507,664.00 in the prior year. Improved profit was assisted by gains from managed funds plus a positive contribution from Hāpai Commercial LP.

Given low term deposit returns, managed funds have continued to perform well. We will continue a significant holding in managed funds in the short term until we see movement in term deposit rates when interest rates increase as this will likely trigger some softening of equities/shares.

2. Woodbourne

Woodbourne continues to be a slow moving project with Ngāti Kuia continuing to drive for progress and an outcome. Recent progress on 4 August 2021 with Minister Kelvin Davies confirming the Airbase cannot feature as a Deferred Selection Property in the Kurahaupō Deeds of Settlement. Te Arawhiti has been tasked with finding substitute properties and failing this option, a cash settlement.

3. Ministry of Education – School Properties

The school properties performed as per budget. Rent reviews are now underway for nine schools which will see Te Hoiere Asset Holding Company Limited's net assets materially increase this financial year.

4. Commercial Properties

155 The Terrace, Wellington

155 The Terrace continues to perform well, but this asset is requiring specific attention. There is some uncertainty around LINZ renewing their Lease in

August 2023. Structural upgrade and asbestos work are planned for this property. An updated structural assessment of the building was completed this year, and rated the building as A Grade, once structural upgrade works to a plant room on the top levels has occurred. This was a great outcome and helps the underlying value of this asset.

5. Forestry

A better than expected revenue arising from the Te Hora Pa Road forest plantation harvest, i.e. over \$400,000.00 of harvest revenue split across two financial years.

6. Marine Division

The profit from Maara Moana LP was less than expected due to price of mussels being at a low level of \$1,050.00 per tonne. This is primarily due to less restaurants trading overseas. Recent evidence indicates the mussel price is improving.

ACE trading was as expected.

7. The Year to 31 March 2022

We are looking forward to the valuations of the school properties being completed, which will reflect current market values of the schools compared to seven years ago.

We have also recently revalued 155 The Terrace, Wellington, and that will also see a significant increase in the net asset base of Te Hoiere Asset Holding Company Limited.

Our goals for the year ahead are to continue to focus on managed funds as providing income and capital growth. We are also hopeful of some tangible substitute assets offered in replacement of the Airbase at Woodbourne.

Cash income from the Tasman Bay Aquaculture investments will also feature as part of net profit to 31 March 2022.



Statement of Financial Performance

Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group As at 31 March 2021

Account	2021	2020
Net Surplus/(Deficit) from Trading Accounts		
Fisheries & Marine Farming	288,739	421,968
Properties	1,910,298	1,731,212
Investment Income	572,113	599,552
Other Income	620,278	(25,389)
Total Net Surplus/(Deficit) from Trading Accounts	3,391,427	2,727,343
Total Income	3,391,427	2,727,343
Operational Expenses		
Trustee and Director Costs	235,643	260,798
Human Resource Costs	663,886	679,128
Office and Operations Expenses	255,588	272,040
Communications	20,510	31,094
Financial Services	52,718	44,658
Cultural Property Expenses (Net)	22,069	5,176
Depreciation and Gain/(Loss) on Disposal of Fixed Assets	116,870	114,953
Total Operational Expenses	1,367,283	1,407,847
Net Income Before Projects	2,024,144	1,319,496
Project Costs		
Grants and Distributions	153,700	161,749
Pou Mahi	47,957	54,053
Te Hora Marae	8,341	5,890
Total Project Costs	209,998	221,693
Net Surplus/(Deficit) After Projects	1,814,146	1,097,803
Trustees Income Before Tax	1,814,146	1,097,803
Taxation and Adjustments		
Income Tax Provision	180,541	270,447
Māori Authority Distribution Received	(297,500)	(315,000)
Total Taxation and Adjustments	(116,959)	(44,553)
Net Surplus/(Deficit) After Tax	1,931,105	1,142,356

Account	2021	2020
Movements in Value of Investment Portfolios		
JMIS Managed Funds - Gains	584,272	(389,747)
Total Movements in Value of Investment Portfolios	584,272	(389,747)
Extraordinary Income		
Asset Revaluation Gains/(Losses)	3,224,202	571,300
Total Extraordinary Income	3,224,202	571,300
Net Trustees Income for the Year	5,739,579	1,323,910

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Statement of Financial Position

Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group As at 31 March 2021

Account	31 Mar 2021	31 Mar 2020
Assets		
Current Assets		
Cash and Bank	4,938,740	1,912,888
Trade and Other Receivables	931,244	185,174
Term Deposits	5,096,649	15,095,568
Income Tax Receivable	356,559	281,206
Joint Ventures, Limited Partnerships and Fisheries Companies	54,520	0
Total Current Assets	11,377,711	17,474,836
Non-Current Assets		
Property, Plant and Equipment and Investment Properties	32,389,407	30,965,543
Managed Funds	8,302,861	1,633,434
Joint Ventures, Limited Partnerships and Fisheries Companies	4,966,182	1,746,895
Quota Shares	7,494,225	7,190,248
Total Non-Current Assets	53,152,675	41,536,119
Total Assets	64,530,386	59,010,955
Liabilities		
Current Liabilities		
Trade and Other Payables	863,114	275,897
Current Portion of Term Liabilities	0	223,729
Total Current Liabilities	863,114	499,626
Non-Current Liabilities		
ASB Bank - Term Loans	0	583,636
Total Non-Current Liabilities	0	583,636
Total Liabilities	863,114	1,083,262
Net Assets	63,667,272	57,927,694
Trust Equity		
Trust Capital	63,667,272	57,927,694
Total Trust Equity	63,667,272	57,927,694

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Statement of Changes in Equity

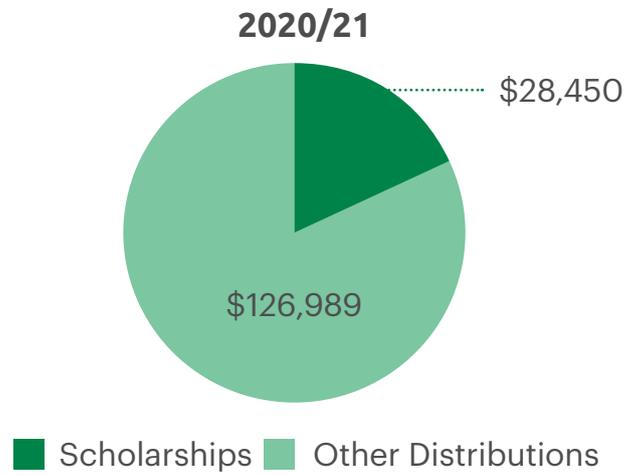
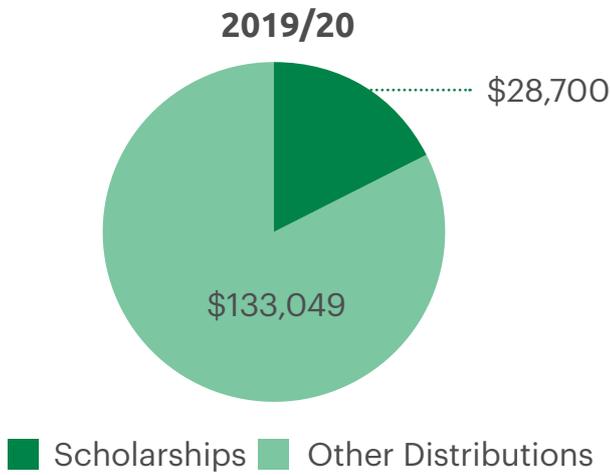
Te Rūnanga o Ngāti Kuia Trust - Post Settlement Group For the year ended 31 March 2021

Account	2021	2020
Trust Capital		
Opening Balance	57,927,694	56,603,784
Increases		
Trustees Income for the Period	5,739,579	1,323,910
Total Increases	5,739,579	1,323,910
Total Trust Capital	63,667,272	57,927,694

This page should be read in conjunction with the Notes to the Performance Report, and the Auditor's Report.

Key Outcomes

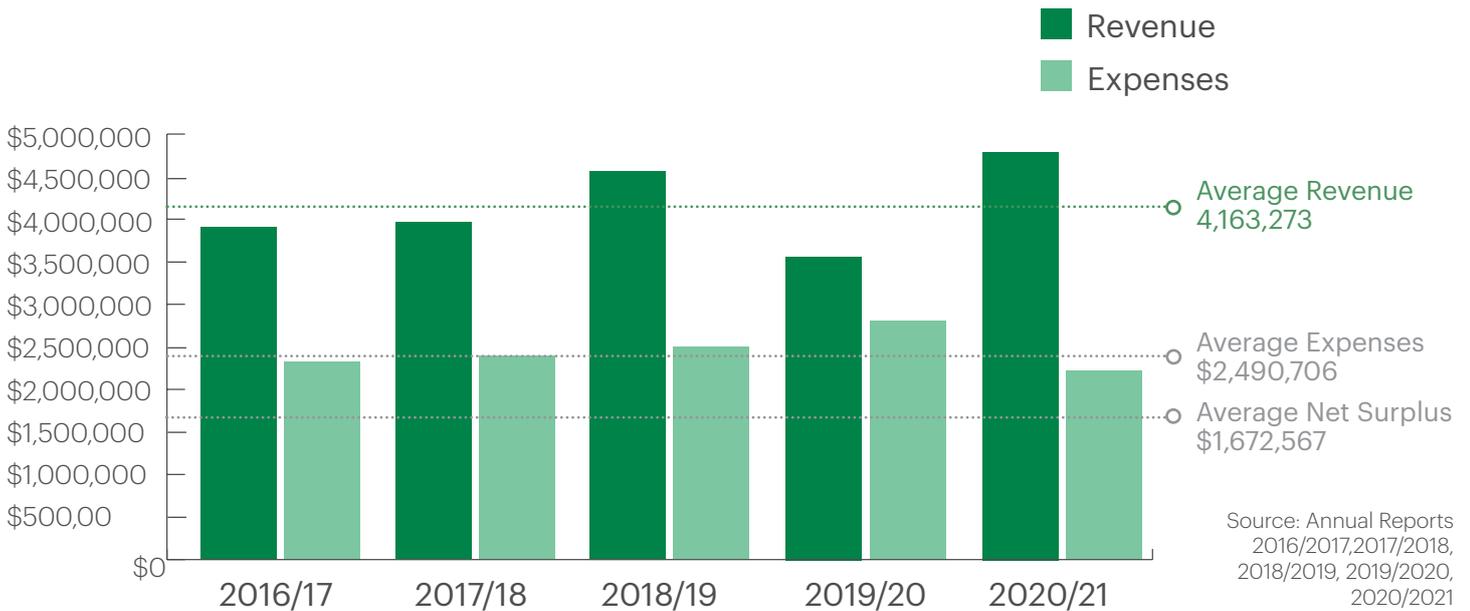
TRONK Distributions to Iwi/Marae



Source: Annual Report 2020/2021

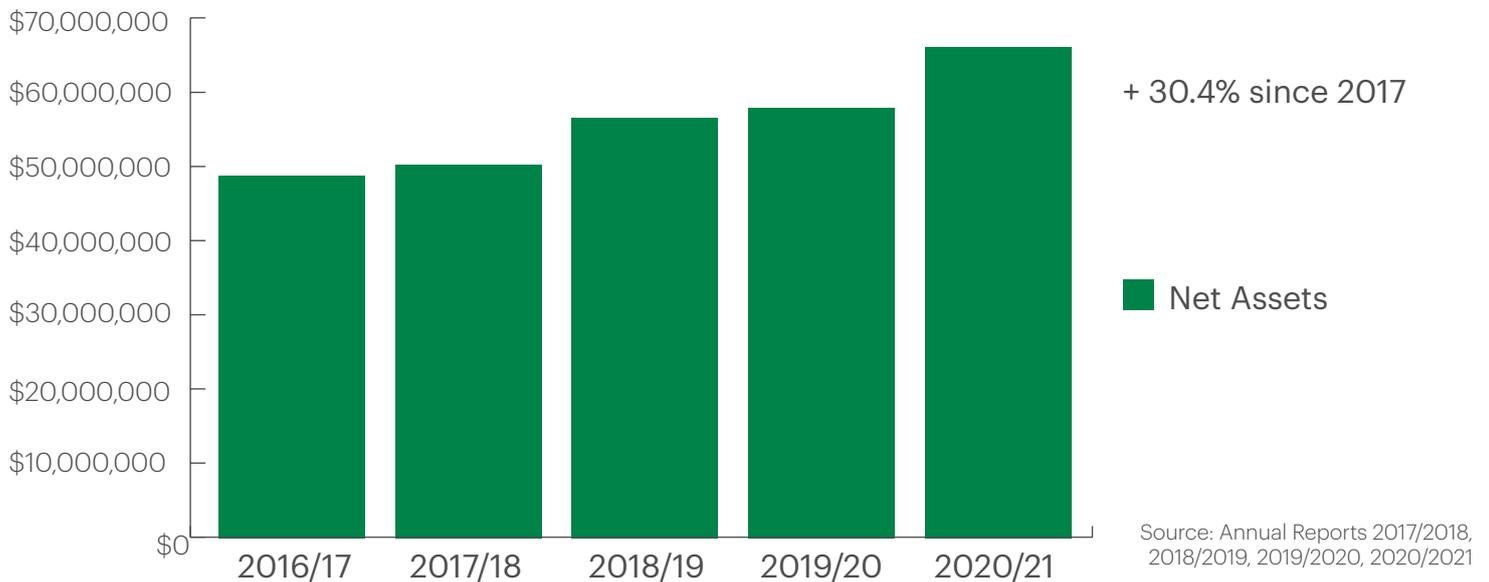
Performance – Group

TRONK Group Revenue & Expenses Evolution

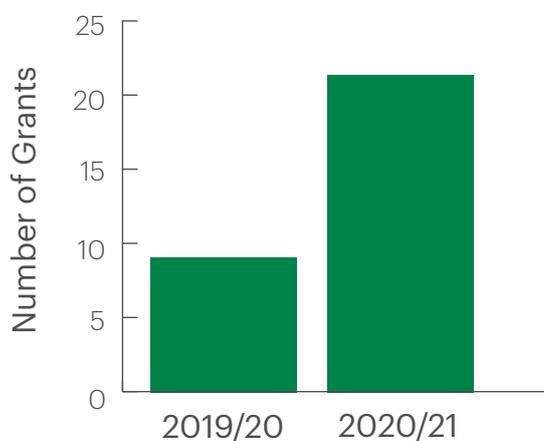


Performance – GROUP ASSETS

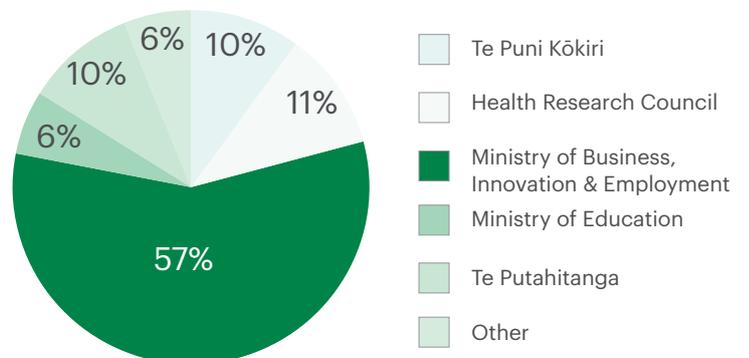
TRONK Group Net Assets Evolution



External funding streams that contributed towards iwi initiatives



Source of External Funds 2020-21



Source: Annual Reports 2019/2020, 2020/2021

Assets

TRONK Group Assets – Value as at 31 March 2021



CASH IN BANK

\$4,938,740



TERM DEPOSITS

\$5,096,649



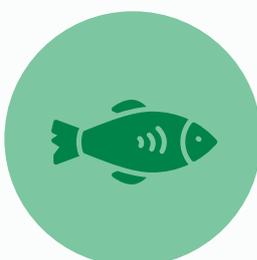
PROPERTIES

\$34,265,796



MOANA/QUOTA SHARES

\$8,174,613



INVESTMENTS IN FISHERIES COMPANIES/ MARINE FARMS

\$2,599,391



PLANTATION TREES

\$54,520



MANAGED FUNDS

\$8,302,861



OTHERS

Income tax receivable
Accounts receivable
Other fixed assets

\$1,097,816

Source: Annual Report 2020/2021

Mandate / Organisation	Mandate Holder	Mandate
Whakatū Marae	Waihaere Mason	Trustee
Te Taiuhu Fisheries Forum Ministry of Primary Industries (MPI)	David Johnston	Representative
Te Ohu Toi Ahurea Arts and Heritage Advisory Komiti	Vicky Thorn	Representative
Nelson Museum Iwi Komiti	Christine Hemi	Representative
Suter Art Gallery Iwi Komiti	Christine Hemi	Representative
Nelson Marlborough Iwi Health Board, Nelson Marlborough District Health Board	Vicky Thorn	Representative
Te Pūtahitanga Te Taumata	Gena Moses-Te Kani	Co-Chair
Te Pūtahitanga Iwi Rep	Waihaere Mason Huataki Whareaitu (Alternate)	Representative
Taonga Tūturu	Billy Wilson David Johnston	Representative
28th Māori Battalion Komiti	Waihaere Mason	Representative
Māori Rugby Board Te Taiuhu	Waihaere Mason	Representative
Oranga Tamariki Wairau Kaitiaki Advisory Panel	Lea Hemi Elaine Wilson	Representative Representative
Customary Fisheries Kaitiaki, Ministry of Primary Industries	Raymond Smith	Kaitiaki
Aquaculture Settlement Negotiations, Te Taiuhu Iwi Working Group	John Henderson	Negotiator
Negotiator, Woodbourne, Kurahaupō Iwi	Chris Royds David Johnston	Negotiator
MOE Properties	Chris Royds David Johnston	Negotiator
Iwi Wai Technical Working Group	Raymond Smith David Johnston	Advisor
Department of Conservation (DoC) Relationship	David Johnston Raymond Smith	Representative
National Iwi Leaders Te Waka a Maui Iwi Leaders Te Taiuhu Iwi Leaders	Waihaere Mason Huataki Whareaitu David Johnston (Support)	Representative
Nelson City Council Tasman District Council Marlborough District Council	Waihaere Mason David Johnston	Representative
Te Mātāwai Funding Group – Kurahaupō Representative	Vacant	
Regional Intersectorial Forum (RIF)	David Johnston (Co-Chair) Rebecca Mason (Support)	Representative
Te Hoiere Project	Waihaere Mason (Chair) David Johnston (Support) Julia Eason (Support)	Representative
Kotahitanga mō te Taiao Alliance	David Johnston (Co-Chair) Raymond Smith	Representative
Tū Pono	Waihaere Mason	Kaumatua
Brook Waimārama Sanctuary Trust	Christine Hemi	Trustee on Sanctuary Trust/Mandate Ngāti Kuia
Tui Nature Reserve	Raymond Smith	Representative
Tuia 250	Raymond Smith David Johnston (Support)	Trustee on Encounter Group/Mandate Ngāti Kuia
Ministry of Education	Vanya George Wayne Hippolite David Johnston	Representative
NCC Bio Diversity	Christine Hemi	Representative

Operational Objectives 2021 to 2022



OBJECTIVE

Undertake annual risk organisational assessment process for TRONK

Complete an organisation review on our training, orientation, and evaluations of Board members, staff and mandates

Te Matatini 2025 hosting and participating



MEASURE

Risk Assessment approved by TRONK Board

Review completed

Te Mana Kuratahi 2021 supported and resourced



WHEN

On-going

31 March 2022

November 2021



WHO

Management / Risk and Audit Komiti

Independent Consultant / GM

Management Team

TRONK ANNUAL PLAN 2021

NGĀTI KUIATANGA

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Ngāti Kuia Te Reo me ōna Tikanga Strategy implementation	Develop a plan for the review of the Strategy	March 2022	Management Team
		Te Pua Pod services provided and resourced	Weekly	Management Team
	Ngāti Kuia publications completed	Matua Hautere resource completed	March 2022	Management Team
		Development of Ngāti Kuia curriculum and resource development plan completed	March 2022	Management Team
		Wānanga Member Registration Booklet, Te Kohinga Pakohe published	June 2021	Management Team
	Continue to foster relationships with local Kura through Te Kāhui Mātauranga & SELO	Subject to resourcing SELO contract services maintained in Wairau	On-going	Management Team
Te Kāhui Mātauranga engagement continued		On-going	Management Team	
Participate in Marlborough Schools Co-location		On-going	Management Team	
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Access to Ngāti Kuia Te Reo me ōna Tikanga	Subject to resourcing provide Reo Classes for Whakatū, Te Hora, and Wairau	March 2022	Management Team
	Promote the use of all Ngāti Kuia marae for hui	Wānanga, hui, and events are held at our marae	On-going	Management Team
	Support/Maintain our cultural processes	Provide Wānanga to develop Practitioners and Practices	On-going	Management Team
		Provide input and advice for Ngāti Kuia wānanga, hui, and events	On-going	Management Team
		Promote Te Reo Māori and support to develop content all hui-a-iwi, wānanga, and hui ahurea	On-going	Management Team
	Maintain whakapapa registrations	Increase member registrations, currently 4062 by 3%	March 2022	Management Team
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Taonga Tuku Iho Strategy	Review Taonga Tuku Iho Strategy as part of the Iwi Management Plan Review	March 2022	Management Team
	Whare Tipuna	Develop Project Plan for Whare Tipuna at Te Hora Marae	March 2022	Management Team
	Provide appropriate Ngāti Kuitanga wānanga	Immersion Wānanga	April 2021	Management Team
		Te Ohu Mātātahi a Kuia	July 2021	Management Team
		Sites of Significance tour	April 2021	Management Team

HE TĀNGATA

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO	
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Develop strategies on growing our tribal economy	Complete 2nd wave of organic certification of whānau land	March 2022	Management Team	
		Subject to demand enrol 10 to 15 whānau for new Level 4 Bee Course	July 2021	Management Team	
	Develop an Education Strategy	Resource and implement phase two of the He Toki Pakohe Education Strategy	March 2022	Management Team	
	Make the most of the events and activities to enriching learning opportunities	Support and resource our Mātauranga Education Reference and Advocacy Group	March 2022	Management Team	
	Maintain the image and footprint of Ngāti Kuia	Plan developed for Pakohe exhibition at Nelson Museum	Sept 2022	Management Team	
	Communication	Complete 2-Yearly Roadshow	March 2022	Management Team	
		Complete episodes of film series	March 2022	Management Team	
		Implement Brand Strategy Review	March 2022	Management Team	
	Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Celebrate being Ngāti Kuia	Continue to celebrate our iconic Ngāti Kuia events at Te Hora Marae	March 2022	Management Team
			To host a Kaumātua celebration at Te Hora Marae	March 2022	Management Team
Support whānau day celebration at Kererū Marae			March 2022	Management Team	
Support our rangatahi and tamariki wānanga and events			March 2022	Management Team	
Distributions to Iwi members	Education and tertiary grants distributed	March 2022	Management Team		
	All other grants and sponsorships reported on	March 2022	Management Team		
	All grants and scholarship forms online	March 2022	Management Team		
Staff Professional Development	Two staff development wānanga to be completed	March 2022	GM		
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Develop an Iwi Hauora Strategy	Launch He Maunga Pakohe Rautaki Hauora Report	22 May 2021	Management Team	
		Hauora publication completed and Report launched to whānau at Te Hora Marae	22 May 2021	Management Team	
		Phase one of the Hauora project completed including the launch and symposium	June 2021	Management Team	
		Resourcing and completion of phase two of the Hauora Project to complete a Hauora Strategy	March 2022	Management Team	
Waka wānanga	To provide a waka wānanga and supporting pukapuka resource	March 2022	Management Team		
Iwi Memberships Skills Database	Complete update of new database information	March 2022	Management Team		
Whānau engagement	Te Ipu Karea supported	Dec 2021	Management Team		

TE TAIAO

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	To effectively manage and advocate for our taonga species	Subject to resourcing develop wildlife and fauna policies	November 2021	Management Team
	Ngāti Kuia whānau have opportunities to be involved in protecting our environment (Kaitiakitanga)	Provide leadership to Te Hoiere Project and Kotahitanga mō te Taiao Alliance	On-going	Chairperson, Management Team
	Kaitiaki training and development	Continue in-house training for our kaitiaki and encourage formal training from other providers	April 2021	Management Team
	Peer Review of the draft sites of significance cultural footprint map	Subject to resourcing make a final draft of the cultural footprint map available online	December 2021	Management Team
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Our Pakohe management plan is current and effective	A review of the Pakohe Management Plan is undertaken and recommendations made on any changes	March 2022	Management Team
	To determine if we should now look at a Mana Whakahono a Rohe Agreement	Review of existing agreements that have been completed	June 2021	Management Team
	Pareuku/Pokiki cultural sites are managed by Ngāti Kuia	A plan for the transfer of Pareuku/ Pokiki is developed	September 21	Management Team
	Ngāti Kuia outcomes are prioritised in restoration and community projects	Ngāti Kuia are co-designers of Te Hoiere Integrated Catchment management plan	June 2021	Management Team
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Ngāti Kuia freshwater values and aspirations are developed and advocated	Ngāti Kuia participate in designing the implementation plan for Te Mana o Te Wai	Dec 2021	Management Team
	Ngāti Kuia Cultural Heritage and Mātauranga is seen in the landscape	Subject to resourcing begin and complete scoping phase of a Ngāti Kuia heritage trail	February 2022	Management Team
		That our policies for place names is complete and implementation is underway	March 2022	Management Team
	Taiao Footprint	That our carbon footprint is calculated in regard to how we do our business	Nov 2021	Management Team
		To develop a waste minimisation policy on all our properties and events and operations	Nov 2021	Management Team

TE PŪTEA

GUIDING PRINCIPLES	ANNUAL OBJECTIVE	MEASURE	WHEN	WHO
Whakatipuranga Growing our people Our People live Te Reo Ngāti Kuia, Whakapapa and Traditions	Develop strategies on growing our tribal economy	Open the new kānuka processing facility on time and with-in budget	July 2022	Management
	Native Nurse Development	Subject to resourcing, begin work to develop a Ngāti Kuia Native Nurse	March 2022	Project Team
		Subject to demand, develop and resource new level 4 Bee Course	September 2021	Management
		Enable whānau members to generate income from all stages of production and processing of added-value products	August 2021	Management
		Continue support of the small Māori business network and Māketē Pō	On-going	Management
Kotahitanga Unity within Ngāti Kuia is our strength Our relationships are sustained by our Tikanga	Grow our iconic footprint	Subject to resource consent, commence building of five residential dwellings at Nayland Road Nelson	March 2022	Directors
		Final conclusion to Woodbourne negotiations	September 2021	Directors / Management
		Due Diligence completed on RFR Crown properties and properties reviewed with commercial and cultural lens	On-going	Directors
	Rent reviews	Complete Rent review for the school properties	August 2021	Directors / Management
Tūrangawaewae A place to be Ngāti Kuia Our Marae, Whenua and Kura are supported	Ngāti Kuia Financial Assets	Assets presented at market value where known and practicable to members at the AGM	November 2021	Management
	TRONK to achieve asset growth in line with SIPO: Group Target (\$80 million) by 2034 Opening year book value \$million	Annual SIPO approved and implemented	April 2021	Directors
	Aquaculture Settlement	Develop Settlement Aquaculture Space via Maara Moana Company collective	On-going	Directors
	To explore Papakainga housing solutions from outside providers	Explore the potential of possible Papakainga development on forestry section	March 2022	Management
	Level 2 & 3 Horticulture Course commenced for 1 year – under PGF 1st funding	14 – 16 students enrolled full-time	May 2021	Management

TRONK Communication Highlights

Facebook



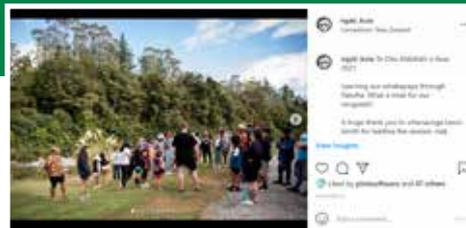
Instagram



TOP THREE SOCIAL MEDIA POSTS (All organic no boosting)



Facebook – Celebrating Madi Williams Judith Binney Scholarship



Instagram – Photos shared for Te Ohu Mātātahi a Kuia



YouTube – He Toki Pakohe Launch

EPĀNUI

Poutū-te-rangi / March 2021



- Open rate 49.3%
- Social media referral – 248 unique visits
- Top Click – Titiraukawa Update video by Mark Moses

MARANGA MAI

Latest Edition May 2021



It covered:

- Chairperson's Kōrero
- Mihi ki ngā mate
- Kura Ora Fund update
- Mātauranga update
- Te Hora Marae
- Events Calendar
- Hauora update
- Horticulture Course
- Te Taiao update
- Iwi Economy update
- Cultural Pūrākau
- Whānau Photo Board – Te Ohu Mātātahi o Kuia
- Whānau Photo Board – Tuia i te Hoki Nei

Te Rūnanga o Ngāti Kuia Trust

Te Hoiere Asset Holding Company

Kaikaiāwaro Charitable Trust

Chairperson:

Waihaere Mason

Vice Chairperson:

Huataki Whareaitu

Trustees:

Rebecca Mason

Shanell Kelly

Elaine Wilson

Wayne Hemi

Kim Hippolite

Directors:

Chris Royds

John Henderson

Wayne Hemi

Chairperson

Director

Director

Nelson Office:

David Johnston

Nicki Hemi

Lea-Jane Hemi

Lilli Borrmann

Linda Mead

General Manager

Operations Manager

Office Manager

Finance & Accounts Manager

Personal Assistant

Blenheim Office:

Julia Eason

Ngaire Kingi

Billy Wilson

Lewis Smith

Raymond Smith

Taiao Planner

Manaaki Manager

Marae Manager & Whakapapa

Kaitiaki Taiao

Kaiwhakahaere Taiao

Tertiary grants 2021

Name	Course
Brenda Hunter	Kaitiakitanga - Cultural Professional Supervision
Dallas Wilson	Te Pōkaitahi Reo (Te Kaupae 3 & 4) NZ Cert in Te Reo (Level 3 & 4).
Faith Henare-Stewart	Contemporary Music
Georgia Gapper	Study and Career Preparation - Pre-Health Pathway, Level 4
Isley Tipene	Academy of Diving Trust
Jamie-Lee Dennison	NZIHf Fitness Leader Programme
Kama MacDonald	Matatini Ora Diploma
Moana Smith	Horticulture 3
Ngamiro Walker	Manaaki Tāngata Certificate in Bicultural Social Services
Shavarna Scott	NMIT, Nelson
Simone Pedersen	Heke Toiora Whanau - Diploma in Social work
Teina Tipene	Pre health cert 4
Taukauae Taufitu-Moses	Te Tohu Pae Tahī
Isaac Robb	Bachelor of Engineering Technology
Jacob Doyle	Bachelor of Arts
Louis Pinker-Meihana	Bachelor of Communications
Nicole Bristowe	Bachelor of Law
Nyah Froggatt	Conflict Resolution
Sharn Wilson	Bachelor of Social Work
Te Maungarongo Wilson	Bachelor in Social Work (BSW)
Destiny Tupara	Law
Joshua Mead	Bachelor of Engineering
Lily Sanson	Bachelor of Civil Engineering (Honours)
Luca Orłowski	Sports Science
Prunella Packer	Bachelor of Nursing level 7
Safari Hynes	Bachelor of Law
Tia Chettleburgh	Bachelor of Nursing
Utufiti Taunoa	Motion Design - Bachelor of Design
Ariana Eden	Criminology & Cultural Anthropology
Belinda Mataele	Bachelor of Teaching and Learning (Primary)
Edan Tauufitu-Moses	Bachelor of Applied Science (Medical Imaging Technology)
Lateisha Chant	Bachelor of Oral Health
Marina Kere	Bachelor of Commerce (Marketing)
Isla Taunoa	Postgraduate Certificate in Acute Clinical Nursing
Aaron Hemi	Graduate Diploma in IT
Renee Renata	Graduate Diploma in Communication
Charquera Tobin	Bachelor of Science (Honours)
Lucy Sanson	Bachelor of Resource and Environmental Planning
Sydney Hynes	Bachelor of Physiotherapy
Adam McDonald	Masters Public Health
Jodi Kohu	Masters in Education
Leela Moses	Masters of Archaeological Practice
Moana MacDonald	Master of Management specializing in Human Resource Management
Roimata Sam	Master of Education - Tohu Paerua Kōhungahunga
Sari Robb	Bachelor of Criminal Justice & Bachelor of Laws
Ethan Wells	Bachelor of Medicine and Bachelor of Surgery
Madi Williams	Doctor of Philosophy (PhD)

Mai i te Aka ki te Matau, Te Tauihu o Te Waka-a-Māui
E horapa ana Te Kupenga a Kuia

Tū teitei Ngāti Kuia
He iwi Pakohe, he iwi karakia e

Ko ngā hononga pono Values	Tikanga – to uphold Ngāti Kuitanga through the principles of Mana, Kotahitanga, Whanaungatanga, Manaakitanga			
	Whakatipuranga – “Growing what is Ngāti Kuia” As an Iwi we are thriving in all things that make us uniquely Ngāti Kuia			
Ko ngā Pou Strategic Focus	Ngāti Kuitanga Our Identity Kia tū te Iwi	He Tāngata Our People Kia ora he tāngata	Te Taiao Our Environment Kia whakapuāwai te taiao	Te Pūtea Our Assets Kia nui rawa atu te pūtea
	Strong, adaptable and enduring	Healthy, wealthy and educated	Thriving and abundant	Prosperous, astute and ethical
Whakatipuranga Growing our people	Our People live te reo Ngāti Kuia, whakapapa and traditions	Our people govern and manage our organisation	Our Kaitiaki have the capacity to manage and protect our taonga	Our people manage our iwi commercial assets, their own businesses and provide employment opportunities
Kotahitanga Unity with Ngāti Kuia and others is our strength	Our relationships are sustained by our tikanga	Central and local government have been influenced to provide services to our people	Our taonga have been managed and protected through partnerships	Our group assets have grown through investments including joint ventures and partnerships with iwi and others
Tūrangawaewae A place to be Ngāti Kuia	Our marae, whenua and kura are supported	Ngāti Kuia has robust sustainable organisations	Te Kupenga a Kuia sustains people	Our economic development benefits Te Kupenga a Kuia
1. Whare tupuna build	1. Hauora strategy resourced and sustainable	1. Hauora strategy resourced and sustainable	1. Mana Whakahono a rohe completed and implemented	
2. Ngāti Kuitanga (whakapapa, korero tuku iho, tikanga, kawa) accessible to Iwi	2. Communication Strategy effective and embedded	2. Communication Strategy effective and embedded	2. Co-leadership of the Te Hoiere Landscape Project	
3. Te Matatini 2025 hosting and participating	3. Supporting Leadership development	3. Supporting Leadership development	3. Grow our Iwi/Tribal Economy through advocacy and support for whānau land	
4. Ngāti Kuia Mātauranga and Te Reo Strategy resourced and sustainable	4. Growing our iconic profile and presence	4. Growing our iconic profile and presence	4. Increasing our Iwi net worth	
	5. Iwi Management Plan completed and implemented	5. Iwi Management Plan completed and implemented		

Pakohe, I hanga i ngā wā ōnamata
I whānau mai i te whāea Papatūānuku
māori te taiao me te parakore
kaweā ai e te awa ki te tai ka pūrua
i whakakao, i rawekehia,
i waihangatia hei rauemi whakapehapa
mō ngā uri o Ngāti Kuia
He iwi Pakohe.

*Pakohe forged in ancient times born of Earth
Mother natural and pure. Transported by the river
to the meeting of the waters Gathered up,
manipulated, and shaped into a proud resource of
Ngāti Kuia te iwi Pakohe*

Mā whero, mā pango ka oti ai ngā mahi.

With white and red the work will be done. We work together to achieve our goals.



From left to right, top to bottom: Vicky Thorn and Madi Williams at the Hauora Report Symposium; Tom Alesana at the Ngāti Kuia Reo Wānanga; Paydon Tawaka at Te Ohu Mātātahi a Kuia; Ngāti Kuia whānau at the launch of Te Hoiere Catchment Plan; Lewis Smith, Maria Moka, Lea Hemi, Kassiana Barrett-Hemi, Kuzy Matt, Frank Wells, Dave Page, and Ford Hemi at the Pākohe Wānanga; Ngāti Kuia rangatahi at Te Ohu Mātātahi a Kuia; Bee Keeper students and tutors – Cohort 4; Koruakei Wheki and Ngakau Tengu-Moka, Sonny Alesana and Dave Page at Hauora Report launch; Lee Mason on the tractor at Titiraukawa



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